



RED ROCK REGULARS T2/T2IA CREW

STANDARD OPERATING PROCEDURES 2026



Moab Interagency Fire Center
 70 East Fire Center Drive, Moab, UT 84532
 435-259-1850

<http://gacc.nifc.gov/gbcc/dispatch/ut-mfc/>

Us Forest Service – Manti-La Sal National Forest
 Bureau of Land Management – Desert River District
 Utah Division of Forestry, Fire and State Lands – Southeast Area
 National Park Service – Southeast Utah Group

Red Rock Regulars (R) Working Group

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RRR SOP Agency Approvals

Recommended by: _____

Date: 06/16/2026

MIFC Center Manager

Recommended by: *Curtis Littlefield*

Date: 6/15/2026

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State of Utah Southeast Area - FMO

TABLE OF CONTENTS-----

GLOSSARY	4
MISSION STATEMENT	5
CREW ORGANIZATION.....	6
CRWB ROTATION	8
CRWB (T) ROTATION.....	9
SQUAD BOSSES AND SELECTION.....	9
DISPATCH - MIFC.....	9
AGENCY DUTY OFFICERS.....	10
CREW DUTY OFFICER (CREW DO).....	10
RRR - DUTIES AND RESPONSIBILITIES.....	10
CRWB	11
PRE-DEPARTURE	11
LOGISTICS.....	11
ADMINISTRATIVE.....	11
LEADERSHIP	12
SAFETY	12
TRAVEL HOME / CLOSEOUT	12
TRANSPORTATION / TRAVEL.....	13
CONDUCT	13
EXPECTATIONS	13
PHONE POLICY	14
SOCIAL MEDIA	14
ALCOHOL/DRUG USE.....	14
EQUIPMENT	15
LINE GEAR ITEMS AND PPE.....	15
PERSONAL GEAR	16
CREW EQUIPMENT FROM CACHE	16
OTHER SUPPLIES.....	16
RADIOS	17
FREQUENCIES	17
CLOSING REMARKS.....	17
<u>Appendix H: Documentation Routing</u>	<u>20</u>
<u>Appendix J: Crew Boss Kit.....</u>	<u>22</u>
<u>Appendix K: Selection Notice (Carter)</u>	<u>23</u>

GLOSSARY

Crew Duty Officer (Crew DO) – the DO of the CRWB assigned to the Red Rock Regulars T2/T2IA crew is the point of contact for the CRWB / CRWB (T) concerning HR questions, logistical issues, and safety concerns. Crews' DO consults with other Duty Officers regarding concerns.

CRWB is a qualified crew boss synonymous with CRWB (Q). CRWB reports to the Fire-line Officer assigned to the incident, reports to the crew DO regarding crew logistics and personnel issues and is the point of contact (POC) for RRR.

CRWB (T) – a trainee seeking experience to qualify as a CRWB. CRWB supervision for a trainee is dependent on experience level and situation.

Duty Officer (DO) – a point of contact for each agency represented in our area of operation that manages staffing for their respective district/zone/group.

Moab Interagency Fire Center (MIFC) is the dispatching center for RRR. MIFC coordinates crew rostering with CRWB/ CRWB (T), notifies of Resource Orders, and facilitates coordination with the ordering unit.

Point of Contact (POC): Regarding Resource Order (RO), the POC provides MIFC with the name and cell phone numbers. This is a reference to Red Rock Regulars rostering for the CRWB.

Red Rock Regulars (RRR) – rosters under NWCG guidelines for hand crews. (See Red Book, Chapter 13, pg. 295-296, also BLM guidelines for crews, Chapter 2, pg. 52-54). The roster will fulfill all requirements for either the T2/ T2IA crew. The assigned personnel meet all mandatory qualification requirements for each 18-20 person. The crew will be available on a local or national basis.

Red Rock Regular Standard Operating Procedure (RRR SOP) – this document outlines crew roles, responsibilities, and crew member personal accountability for all agency representative roles and support.

Resource Order (RO)—When the crew is rostered, made available, and then ordered, RO provides all relevant information to the CRWB: incident name, reporting information date/time/location, ordering office contact information, names of all crew members' names/qualifications, and approval to travel.

Sawyer- agency-qualified FAL2 (minimum of 3 is recommended to roster T2IA crew). FAL3 sawyer requires FAL2 evaluation and is a recommendation to swamp. The FFT1/FAL2 coordinates rostered Sawyer in the squad to provide agency saw equipment necessary for the assignment. FAL2 cannot dual-role FFT1/ICT5 concurrently but may provide supervision of FAL3.

Squad Boss – qualified FFT1 (min. qual. T2 crews) FFT1/ICT5 (min. qual. T2IA crew). FFT1/ FFT1 (T) leads 3-7 firefighters and reports directly to CRWB/ CRWB (T). FFT1 cannot dual-role FAL2 and EMT concurrently.

MISSION STATEMENT

Core Values:

Duty - RED ROCK REGULARS (RRR) is committed to excellence in our work and accountability to the public. Provide Technical Expertise with Consultation from others and gain knowledge.

Respect & Teamwork - RRR strives to foster a trusting team environment where people know that they are valued.

Integrity- RRR acts with utmost integrity and maximum transparency.

Courage - Bias for action - "Find something and make it better." - Willing to engage with conflict and find solutions

RRR- Crews are professionals who provide training opportunities for area fire staff, an NWCG-qualified T2IA / T2 crew to meet interagency fire management and suppression objectives, and a crew that honors its core values and those of other agencies.

All individuals involved will adhere to the RRR SOP, be concerned for themselves and others, be dedicated to the assignment, seek others' input, and provide meaningful feedback.

All assignments are 14 days, exclusive of travel, from departure time. Individuals who cannot commit to this standard will be removed from consideration.

CRWB / CRWB (T) remain in their respective roles during the RRR assignment. With permission from the CRWB, crew members may undertake individual single resource assignments, provided the remaining crew meets the original status and standards in Redbook, pg. 295.

This document cannot address every situation a crew will encounter. The intent is to provide a framework and guidelines for successful crew operations.

CREW ORGANIZATION

18-20 Person T2IA/T2 Crew

CRWB will recommend individuals when rostering crew positions. CRWB decisions should be based on the agency position rostering below, the Operations Committee, and the RRR Working Group's priority training list.

Crew rostering will provide the **minimum** NWCG and MIFC crew standards (see Table 1)

Table 1

1 – CRWB – selected from the rotation list. **NOTE:** An agency purchase card is required.

1 – CRWB (T) – selected from the training rotation list. **NOTE:** The trainee position is optional but recommended to be filled.

3 – Squad Leaders – **NOTE:** **Sawyer** and **Squad Boss** will not be the same individual see*.

T2 Crew: 3 – FFT1

T2IA Crew: 3 – FFT1/ICT5

3 – Sawyer FAL2/FAL3 – We strive to fill all 3 Sawyers with FAL2 or better if filled with FAL3 see*.

3 – Swamper:

Remainder FFT2 (60% must have one season of prior fire experience for T2IA)

Agency	qty	Overhead	Transportation
STATE	3	1 - FFT1,(FAL2)*, 1 - FAL2, FAL3	1 - 6 passenger truck 4x4
BLM - DRD	6	2 - FFT1,(FAL2)*, 1 - FAL2, FAL3	2 - 6 passenger truck 4x4
FS - North Zone	3	1 - FFT1,(FAL2)*, 1 - FAL2, FAL3	1 - 6 passenger truck 4x4
FS - South Zone	3	1 - FFT1,(FAL2)*, 1 - FAL2, FAL3	1 - 6 passenger truck 4x4
NPS	3	1 - FFT1,(FAL2)*, 1 - FAL2, FAL3	1 - 6 passenger truck 4x4

* It is recommended FFT1 with FAL2 qualification to evaluate a FAL3 competency on each T2IA/T2 squad when rostering FAL3 Sawyer. **NOTE:** T2IA crew minimum 1 – FAL2 or FAL1.

Table 1 - NWCG Red Book 2024, Chapter 2, pg. 37, BLM Hand Crew Standards by Type (with MIFC area minimums)

BLM Hand Crew Standards by Type

Crew Details	Type 1 IHC	Type 2 Initial Attack	Type 2	Fire Suppression Module
Crew Size	Minimum 20 Maximum 25 (See “ Crew Standards for National Mobilization ”)	Minimum 18 Maximum 20	Minimum 18 Maximum 20	Minimum 5 Maximum 10
Leadership Qualifications	1 Superintendent 1 Asst. Superintendent 3 Squad leaders 2 Senior FFTs (FFT1) or 1 Superintendent 2 Asst. Superintendent 2 Squad Leaders 2 Senior FFTs (FFT1)	1 CRWB 3 ICT5	1 CRWB 3 FFT1	1 single resource boss (SRB)/ ICT5 2 FFT1
Fireline Capability	Initial attack – Can be broken up into squads, fireline construction, complex firing operations (backfire)	Initial attack – Can be broken up into squads, fireline construction	Initial attack – Fireline construction	Operates as a single module with type 5 command capability
Language Requirement	All senior leadership, including squad leaders and higher, must be able to read and interpret the language of the crew as well as English.	Same as type 1	Same as type 1	Same as type 1
Crew Experience	80% of the crewmembers must have at least 1 season experience in fire suppression	60% of the crewmembers must have at least 1 season experience in fire suppression	20% of the crewmembers must have at least 1 season experience in fire suppression	Agency only
Full-Time Organized Crew	Yes (work and train as a unit 40 hours per week)	No	No	No
Crew Utilization	National shared resource	Local unit control	Local unit control	Local unit control
Communication	8 programmable handheld radios 1 programmable mobile radio in each truck	4 programmable handheld radios	4 programmable handheld radios	2 programmable handheld radios
Sawyers	4 faller type 2 (FAL2), 50% of crew FAL3	1 FAL2 , 2 FAL3	None	2 FAL3
Training	As required by the <i>Standards for Interagency Hotshot Crew Operations</i> or agency policy prior to assignment	Basic firefighter training or once qualified, 4 hours annual fireline refresher training prior to assignment	Basic firefighter training or once qualified, 4 hours annual fireline refresher training prior to assignment	Basic firefighter training or once qualified, 4 hours annual fireline refresher training prior to assignment
Logistics	Squad-level agency purchasing authority	Crew-level agency purchasing authority recommended	No purchasing authority	Self-sufficient for 48 hours; purchasing authority recommended
Maximum Weight	5,300 lbs.	5,300 lbs.	5,300 lbs.	N/A
Dispatch Availability	Available nationally	Available nationally	Variable	Variable
Production Factor	1.0	.8	.8	Variable
Transportation	Own transportation	Need transportation	Need transportation	Own transportation
Tools and Equipment	Fully equipped	Not equipped	Not equipped	Variable

Release Date: January 202

37

CRWB/ CRWB(T) ROTATION

The RRR Working Group will assist in creating the CRWB/ CRWB(T) rotation list and submit the list to the OPS Committee for approval by the SEFMOG.

If the CRWB/ CRWB(T) is in rotation to fill when rostered and can not, they must notify dispatch and request they fill with the next CRWB/ CRWB(T) in rotation. The next CRWB/ CRWB(T) on the list will be notified. The CRWB that could not be filled initially will keep the first position on rotation if, by no fault, the CRWB is on a fire assignment; other considerations will be given but approved by SEFMOG. For the rostered CRWB, after completing an assignment, their name will go to the bottom of the list. CRWB(T), by default, will rotate to the bottom of the list if the roster is declined.

Suppose a conflict arises between CRWB and CRWB (T), and they cannot work together. In that case, their respective Duty Officers (DO) will be contacted and tasked with resolving the situation and/or providing alternate options. The goal is for the outcomes to be satisfactory for the crew.

CRWB (Qualified) List 2026

Rotation 2026: BLM DRD ☐ FS(NZ) ☐ BLM DRD ☐ FS(SZ)

2025 last CRWB: Marshal Mabley

Name		Cell			Unit
JB Clay		BLM	UT-DRD	435-201-1823	MIT/ED
Brandon Johnson		FS	MLF-NZ	435-813-2331	Dark Canyon WFM
Marshal Mabley		BLM	UT-DRD	509-520-7648	Moab Helitack
Ben Garthwait		FS	MLF-SZ	435-260-1989	E 641
Matt Specht (Vernal)		BLM	UT-DRD	435-630-5912	E 8602
Chip Petersen		FS	MLF-NZ	435-851-1260	Dark Canyon WFM
Patrick Johnson		FS	MLF-SZ	435-760-4713	E 641
Johnathon Brooks		FS	MLF-SZ	435-459-2020	E 451

CRWB (Trainee) List 2026

Rotation 2026: BLM DRD ☐ FS(NZ) ☐ BLM DRD ☐ FS(SZ)

Name		Cell			Unit
Rebekah Green	6	BLM	UT-DRD	435-630-3772	E 6241
Hyrum Burmingham	2	FS	MLF-NZ	435-851-2801	Dark Canyon FM
Kyler Hatch	7	FS	MLF- NZ	435-813-2642/633-5284	Fuels
Travis Murray	4	FS	MLF- NZ	435-558-9132	Dark Canyon FM
Chris Mojica	1	BLM	UT-DRD	209-694-6019	E 7621
Shelby Carter	3	BLM	UT-DRD	435-210-2670	E 7631
Jack Flannigan	5	BLM	UT-DRD	435-630-5769	E 7611

SQUAD BOSS SELECTION

The goal is to roster as a T2IA crew, having more versatility in the fire assignment. Therefore, each agency should provide one Squad Boss FFT1/ICT5 to meet Red Book Standards (see Table 1, pg. 6). When more than 3 FFT1/ICT5 are rostered from each agency, the CRWB will make the final decision on rostering positions based on training priorities recommended by the OPS Committee and RRR Working Group.

It is expected that each FFT1 addresses concerns with individuals on the squad as soon as possible and encourages a listen-and-learn dialogue. Avoid situations that fail to address problems early, only to bring them to an individual at the end of the assignment / AAR. Such situations breed resentment and can solidify poor performance/behavior instead of providing a foundation for improvement.

CRWB—Provide each squad boss with a completed field personnel evaluation form. Provide a copy to the crew Duty Officer at AAR. CRWB will provide an evaluation for CRWB (T).

Squad Bosses provide squad personnel with a completed field personnel evaluation form and review it with them individually. Provide DO with evaluations for the CRWB and CRWB (T). Provide copies to the crew DO at AAR.

DISPATCH - MIFC

Agency Duty Officers (DO) will approve the names of individuals who agree to be rostered for RRR SOP to MIFC. MIFC will roster the crew with **Red Book minimum standards/staffing**.

MIFC will email CC CRWB on the DO Excel spreadsheet, which includes crewmembers' names, phone numbers, agency, duty station, and all IQCS qualifications.

MIFC will receive direction from Agency DOs and Fire Management Officers (FMO) concerning the availability of RRR. This decision will be addressed weekly in the FMO conference call. Depending on crew qualification, MIFC will make RRR available nationally in IROC as a T2IA/T2 crew.

When a Resource Order for the crew is received, MIFC will notify Agency DOs and CRWB.

The CRWB will contact all rostered staff before the resource order arrives to ensure phone numbers are correct, qualifications are correctly stated on the roster, and crewmembers agree with the terms of RRR. Once MIFC reports Resource Order is received, CRWB will notify rostered individuals of the report to time, location, and tentative role on the crew.

MIFC will receive **PACKET 1 - CTRs, OF288, and ROs** from CRWB while RRR is on assignment; MIFC will forward copies to all agency timekeepers as applicable for time entry.

Upon the crew's return home or closeout, CRWB will furnish MIFC with PACKET 3—Crew Evaluation and ROs. MIFC will file for reference.

MIFC is not responsible for calling personnel regarding their availability.

AGENCY DUTY OFFICERS

Suppose the SEFMOG approves RRR to roster. In that case, they will notify agency DOs. DOs will submit the names of available personnel and contact information to MIFC if the individual agrees to roster and be RRR SOP-compliant. Priority should be given to primary firefighters. Agency DOs will communicate with MIFC when crewmember availability changes and provide alternates. Agency DOs will arrange for trucks to transport their assigned staff. Trucks will be in good repair, have fleet cards for fuel and maintenance purchase, and 4x4 six-pack pickup. Consider NERV / Rental to bolster the agency fleet. Agency Duty Officers ensure that staff are issued a complete and functional complement of equipment **before** being rostered with MIFC.

CREW DUTY OFFICER (CREW DO)

The DO is the point of contact for the CRWB assigned to the Red Rock Regulars T2/T2IA crew. They provide home unit support for the crew and liaise with other Agency Duty Officers regarding crew needs.

- Present at crew mobilization and final AAR / equipment check-in upon CRWB request. On the rare occasion that home unit duties preclude Crew DO from attending, they will find a delegate and notify CRWB.
- The crew DO will receive PACKET 4—Performance Evaluations (see Appendix H) from CRWB and distribute it to other agency DOs. Then, send the RRR Work Group Lead the optional RRR Fire Assignment Evaluation (pg. 20).
- In medical care/emergency, CRWB will notify the crew DO and furnish them with **PACKET 5 - CA-1, CA-16, and applicable reports**.

RRR - DUTIES AND RESPONSIBILITIES

CRWB

A word on CRWB and crew leadership:

CRWB is ultimately responsible for the crew's successes and failures. A good leader is a person who takes a little more than their share of the blame and a little less than their share of the credit. Regarding success, always communicate recognition/accolades through the ranks. Regarding failure: develop a culture that accepts failure as an inherent possibility, be the first to own the crew's failure, and solicit suggestions from the crew on what to improve to avoid future failures. The CRWB knows that tasks can be delegated, but responsibility is not. Being a CRWB trainer is one of the most challenging positions in terms of complexity and the gravity of responsibility.

Respect the task and respect the people.

Always model appropriate behavior; your subordinates are watching you, and your actions speak louder and are heavier than words.

You always act with the safety and welfare of your crew in mind.

You always put your interests and comfort after your subordinates.

PRE-DEPARTURE

- You are required to have purchase authority from your agency.
- CRWB will get a completed roster with crew member names, phone numbers, and qualifications from MIFC. CRWB will verify all information on the roster is correct.
- Once RRR is available and has RO, MIFC will contact CRWB. CRWB will contact the crew and notify them of the report to date/time/location
- Contact your RO POC pre-travel. Ask about the particular requirements of the assignment/project.
- Confirm AD Hires have a Master Agreement and signed Single Resource Casual Hire form for the appropriate State, BLM, or FS agency.
- Issue RRR hardhats
- Verify that every RRR crewmember has a current Red Card on their person before traveling.
- Conduct a pre-travel briefing that includes RRR SOP, expectations, and the leader's intent.
- Complete the inventory of the crew pallet. If additional supplies are needed from the Operations Center, the Cache Manager or delegate will clear it.

LOGISTICS

- Update the RO POC early when you anticipate issues meeting the RO Date/Time Needed.
- Ensure proper documentation for medical issues is completed and turned over to appropriate incident and home unit personnel.
- Ensure all equipment is safe and usable after each shift, repairing or replacing it as needed. Be sure to get a signed GM/OF289 authorization for fire replacement from the fireline supervisor. Even if you delegate, you and your home unit funds are ultimately responsible for the outcome.

ADMINISTRATIVE

- Notify the Finance section at ICP during check-in if ADs are on the crew. Refer to Incident Business Management Handbook, 2018, p. 10-2.
- Prepare CTRs (NFES 0891)

- On the last day of each agency pay period, submit **PACKET 1** (see Appendix H) to MIFC.
- Complete CRWB (T) performance evaluation, if applicable.
- Complete Squad Boss (FFT1/ICT5) performance evaluations
- Log entry to per diem/meals provided worksheet daily
- Manage vehicle repairs, preventative maintenance, and logs.
- Ensure equipment is replaced or authorized for replacement purchase at the home unit. Distribute **PACKET 6** (see Appendix H) to the appropriate purchase card holder. This includes authorizing signatures on the following: Resource Order—Supply Request, OF289, and ICS213.

LEADERSHIP

- Promote positive offline conduct, encourage teamwork, and ensure safety is ALWAYS the priority.
- Assess your subordinates' capabilities early and often. Before you accept a task from a fire-line supervisor, consider their capabilities and offer suggestions based on them.
- Organize crew to accomplish assigned tasks effectively.
- Assign tasks to squad bosses and crew members.
- Motivate crew to produce results that meet requirements
- Promote teamwork and safety throughout the assignment
- Be timely and expect the same from your crew
- Be a mentor. Find opportunities to help advance the knowledge and capabilities of your subordinates. Explain and demonstrate techniques for accomplishing tasks safely and effectively. Rely on your squad bosses to do the same for their subordinates.
- Encourage questions and crew feedback.
- Supervise crew while in transit.
- Brief the crew on the mission, utilizing the Briefing Checklist in the IRPG, and provide the Leader's intent (Task, Purpose, and End State) upon
 - Arrival at the incident/assigned location and after a brief with the incident command
 - Beginning of the operational period
 - Mission/operation change
- Always ensure you and your crew maintain a high standard of ethics
- Model and encourage camaraderie and teamwork

SAFETY

- Ensure that all work/rest guidelines (2:1) are adhered to and that proper documentation is in place when required to exceed guidelines.
- Explain and/or demonstrate techniques for accomplishing tasks safely and efficiently when crew members are inexperienced.
- Ensure all individuals are wearing personal protective equipment (PPE)
- In emergency transport/evacuation, a capable crew member accompanies the injured person. Ensure that an agency liaison is requested to meet the injured individual at the next level of the care facility. Complete **PACKET 5** (see Appendix H) and forward to crew DO. Notify the fire-line supervisor.
- Devise, implement, and brief a medical plan including a minimum of:
 - Designate Medical First Responders
 - Determine extraction methods
 - Make frequencies known
 - IWI contingency
- Inspect the work area frequently to ensure safety and quality.
- Ensure the crew monitors individual physical condition.

TRAVEL HOME / CLOSEOUT

- Notify crew DO of report to time/location in advance for AAR if necessary.

- Complete pallet refurb at the most logical location before the crew is disbanded to travel to their respective duty stations.
- All supplies and equipment checked out at the home unit cache will be returned.
- Arrange for vehicles to be cleaned.
- Complete an AAR with crew DO by completing and sending them RRR Crew Fire Assignment Evaluation.
- Change the prevailing culture of "...that was a long 14+ day assignment – I just want to go home" to "we don't go home until the RRR inventory is 100% for the next crew."
- Return the crew pallet to the Moab Operations Center fully stocked and ready for the next crew assignment. Do not resupply at will from BLM or USFS supplies at the Ops Center. You will be accountable for your supply shortcomings and expected to present a plan to remedy them.
- Ensure all crewmembers are provided with **PACKET 2** (see Appendix H)
- Assemble and distribute **PACKET 3** (see Appendix H)
- Assemble and distribute **PACKET 4** (see Appendix H)

TRANSPORTATION / TRAVEL

- 1) Agency vehicles may be driven by ANY agency employee provided they have completed their specific agency-required driver training and licensing (defensive driving, off-road driving, etc.).
- 2) At a minimum, each truck will have one FFT1 (qualified or trainee) -or- CRWB (qualified or trainee)
- 3) Every crew member will have a Government-Issued ID, current red card, IRPG, and a way of procuring personal funds (credit cards) throughout the assignment.
- 4) Carpooling to the mobilization area is encouraged to avoid parking problems while on the assignment.
 - i The South Zone mobilization location will be Moab Ops Center, **70 E Fire Center Rd, Spanish Valley, UT 84532.**
 - ii The North Zone mobilization location will be at the **Manti-La Sal Supervisor Office**, 599 W Price River Dr, Price, UT 84501. If possible, park in a Secure Area. Overflow park at the west door for the best security and lighting outside the fenced area.
- 5) All crew members will travel in Nomex pants and fire boots.
- 6) Nomex shirts are not worn in restaurants or hotels during travel status, etc.
- 7) Shower and wear a clean uniform when traveling when possible.

CONDUCT

- Each Red Rock Regulars crew member represents the crew and their agency. You are expected to conduct yourself in a manner that will reflect positively on yourself and the organization you represent.
- Every member of the crew will be treated with respect, as well as respecting others.
- Harassment of any kind will not be tolerated, and the offending individual or individuals will be sent home. If you witness harassment, you will report it to your supervisor immediately. If your supervisor is the cause, you will advise them and report the activity to their supervisor.
- When concerns for the physical safety of crewmembers arise, horseplay will not be tolerated.

EXPECTATIONS

- **BE ON TIME.** You should wear the appropriate PPE, have IA gear, and have a two-week pack.
- It is your responsibility to be prepared for the assignment. Keep personal items, such as boots, in serviceable condition. Government-issued equipment, such as pants, shirts, headlamps, batteries, etc., should be traded out as needed at ICP supply on the incident. Be sure to seek a replacement.
- To be rostered, you must commit to a 14-day assignment (exclusive of travel). Turning down the assignment is better than jeopardizing the entire crew's early departure.
- You are ultimately responsible for your well-being; CRWB is not. The CRWB and Squad Boss' are available as mentors and guides.

- You are responsible for maintaining a physical standard that will allow you to perform the arduous work required in wildland firefighting safely. A crew is only as strong as its weakest link.
- All PPE, water, line gear, saw gas, and equipment needed for the next shift will be rehabbed before the end of the shift change.
- Rude, inappropriate, or disrespectful behavior toward any member of the public, members of the incident organization, or other crew members will be documented. It may result in your removal from the crew.
- The Crew will “line out” and go to meals as a group unless CRWB makes exceptions.
- Camp and fire lines will always be kept clean of litter. If you see someone else’s trash, pick it up!

PHONE POLICY

- Phones are not used while operating a government vehicle.
- Individuals may elect to use their phones to conduct mission business while on duty, but they are not required to.
- When off duty, contact by cell phone will be maintained with the direct supervisor, Squad Boss/CRWB. If an individual has a family emergency or matters of personal importance during duty hours, they will request their leadership and follow the decision made. Leadership will accommodate the request to the extent possible based on mission requirements. Agency guidelines determine the appropriate use of work phones during on-duty / off-duty status.

SOCIAL MEDIA

RRR staff are prohibited from posting fire information via social media platforms. Crewmembers should remember the sensitive nature of property or home destruction, injuries, and other fire-related work. It is not permissible for crewmembers to critique tactics or objectives utilized by incident management on a social media platform. Direct these questions to your supervisor for clarification. **All social media posts must follow agency guidelines. Any crewmember may face punitive actions by the home unit for improper posts. If you don’t know, don’t post.**

ALCOHOL/DRUG USE

RRR is a dry crew. This means no alcohol consumption on RRR, including paid time, travel status, and off-duty hours. Most of the severe personnel issues on previous assignments were alcohol-related. You will not go out with the crew if you cannot follow this policy.

It must be reported if there is reason to believe RRR staff has been drinking on assignment. It is the individual's responsibility to abstain from alcohol while on assignment. The consequence of illicit drug or alcohol use during an RRR assignment, on or off duty, is removal.

Regardless of state laws, marijuana is listed as a Schedule 1 drug by the federal government. Use and/or possession while on a Red Rocks assignment is strictly prohibited. If any employee is found under the influence or possessing any illicit substance, notification will be made to the employee’s home unit. The individual will be removed from the crew, and the demob from the incident will follow. The corresponding agency will make necessary arrangements for the individual’s travel.

Decisions involving individuals who are under the influence of drugs or alcohol will be reviewed by one or all of the following: the local FMO, Incident Commander, Line Officer, Fire Staff Officer, and the Home Unit FMO.

EQUIPMENT

The following is a list of minimum equipment to be brought with the individual to the fire assignment. If the individual shows up without the following gear, they must inform the Crew Boss immediately. The individual must be replaced if the missing gear is unavailable before the crew's departure. The individual and their home unit ensure each firefighter is equipped with the PPE listed in the Red Book, Chapter 7, p. 172. For Crew Boss kit requirements, see Appendix J.

LINE GEAR ITEMS AND PPE

- 1 Line Pack
- 1 Hard hat with chin strap
- 1 8" leather boots with non-slip, Vibram type, melt-resistant soles.
- 1 Nomex pants
- 1 Nomex shirts
- 1 Pair of leather gloves
- 1 Set of eye protection
- 1 Fire shelter
- 1 Pair of earplugs for hearing protection
- 1 Meal ready to eat (MRE)
- 4 1-qt canteens, minimum
- 1 Personal first aid kit
- 1 AA headlamp with extra batteries.
- 1 Rain Poncho/Emergency Blanket/Rain Jacket (recommended)
- 1 Hand Tool (Pulaski, Rogue, Rhino)

If role is Squad Boss (FFT1/ICT5) or CRWB/CRWB(T):

- 1 Signal mirror and marker panel
- 1 Compass
- 1 Flagging, roll
- 1 Pen and notepad
- 1 Belt Weather kit or Kestrel
- 1 GPS unit

If role is Sawyer (FAL1, FAL2, FAL3):

- Pro series chainsaw (MS440, MS460 or equivalent)
- 25-28" bar with chain
- Bar sheath
- Chaps
- Wedges
- Felling axe (3-5# single bit)
- Dolmar
- SIGGs (2 oil, 4 fuel) w/ bag
- 2 Stroke mix (able to mix 5 gal 50:1)
- Tool kit with spare parts at a minimum
- 13/64" round files, srench, star drive tool, 3/8-7 rim sprocket, raker gauge, raker file, e clip, washer, spark plug, extra chain
- Extra parts to consider: Air Filter, extra chain, spare bar.

PERSONAL GEAR

- Extra Nomex Trousers
- Extra Nomex Shirt
- Personal clothes (T-shirts, socks, underwear, jacket, rain poncho, etc.)
- Other personal items (toothbrush, toothpaste, shampoo, soap, medications, flip-flop sandals, etc.)
- Sleeping bag, ground pad, tent

Do not exceed weight limits: Line gear (20 lbs.) and Personal Gear (45 lbs.) (*Nat'l Mob Guide, Chapter 10, pg. 11*)

CREW EQUIPMENT FROM CACHE (Chainsaws and hand tools are assigned and brought from the Home Unit.)

- 1 Rake
- 4 MRE, case
- 8 5 gal cubitainer (water)
- 1 Fuzee, case
- 4 Drip torch
- 6 Bladder bag
- 8 Fiber Tape, Roll
- 2 10-person first aid kit
- 1 Trauma bag and backboard
- 1 Belt Weather kit
- 2 Coolers (Ice)
- 48 Gatorade, each
- 48 Bottled Water, each
- 12 10" Mill Bastard File
- 24 AA Battery, 24 ct unit
- 2 5-gal Jerry (Empty)
- 1 Garbage bag, box
- 1 Electrical Tape, roll

OTHER SUPPLIES

- 2 Headlamp
- 5 Gloves (pair), assorted size
- 4 Bottle, Quart
- 50 P cord, feet
- 5 Fiber tape, roll
- 5 Flagging, orange, roll
- 5 Flagging, pink, roll
- 20 Ear Plug, set
- 2 Chem light, box
- 5 Chin Strap
- FTR (BLM), CTR, Medical forms, Travel tracking spreadsheet, sufficient supply
- Crew and Individual evaluation forms
- Calculator, pens, and pencils
- Incident Response Pocket Guides

- Interagency Business Management Handbook

RADIOS

Radios will be brought by crew overhead, fully programmable, and in good working order. To maintain Type 2 status, a minimum of 4 radios will always be with the crew, and it is a good idea to have a couple of extras.

All overhead should be very familiar with radio programming and be able to do so without a cloning cable.

FREQUENCIES

Using "crew" frequencies for non-tactical communication will follow established policy and incident standards. FS COMMON is available with code guards TX/RX 168.6125. CGs on the same base frequency will compete for space. Call your radio tech for another frequency that the crew could use. Be discreet and professional—you never know who can hear your traffic on whatever frequency you utilize.

CLOSING REMARKS

RRR crew members gain training, experience, and a good paycheck. We realize the cost and are willing to pay before we agree to go – and we remember our debt while we are out. Our reputation precedes our arrival and stays long after we are gone. A crew comprised of individuals who believe in and follow our mission statement is an asset to fire managers – and as such, we enjoy better assignments, relations, and pay. We are willing to find joy in the worst conditions and excel with an “adapt and overcome” mentality. As a crewmember of RRR, you agree to follow this SOP, strive for tactical and technical excellence, treat all co-workers with respect, and maintain high attention to detail, accountability, and situational awareness. Have a fun and safe assignment.

Please address any suggestions to improve RRR SOP to the RRR Work Group Leader for inclusion in the next revision of this document.

RRR Crew Fire Assignment Evaluation

After completing an AAR with the crew, the completed assignment evaluation is sent to RRR Working Group Lead and Crew DO.

1. Assignment duties/fire behavior encountered? **Circle all that apply:**

Hotline Indirect line Saw line Burning out Wet line Mop-up dry/wet.

Night shift Staging

Grass Sage Gambel oak Pinyon-Juniper Mt. brush Ponderosa Fir Spruce
Bristlecone

Flame lengths [<3 feet] [3 – 8 feet] [> 8 feet]

How did you estimate these things?

ROS [<40 cph] [40-80 cph] [>80 cph]

Spotting [< 50'] [50 – 500'] [500 -5000'] [>5000']

2. Is there anything unusual or unexpected about fire behavior or local conditions?
3. What went well?
4. What didn't go well?
5. Did the crew complete all assignments? YES / NO
If NO, why not? Lack of expertise/experience/tools/safety concern/if other – specify.
6. Did you have any safety concerns during the assignment?
7. What feedback did you get about the crew from the incident overhead?
8. List task books completed, name of person completing it, and recommendations:
9. Are there any problems or concerns not captured above?
10. How can the FMO Group and Red Rock Regulars Working Group better support our crews?

RECEIPT FOR PROPERTY			CREW NAME:		ISSUED TO:	
RED ROCK REGULARS						
MOAB IFC FIRE CACHE						
FIRE NAME:		FIRE NUMBER:		DATE:		
ITEM	STD ISSUE	CKD OUT	INITIALS	REMARKS	RETURNED	INITIALS
(non-consumable)						
COOLERS	6					
FIRST AID KIT- BELT TYPE	2					
HARD HATS	20					
WEATHER KIT BELT	4					
PUMP, BACKPACK	8					
(consumable)						
WATER, BOTTLED, CASE	6					
POWERADE, BOTTLED, CASE	6					
BATTERIES, AA, CASE	2					
FLAGGING, ROLL	6					
FILES, BASTARD 10", BOX	2					
FUSEE, CASE	1					
MRE'S, BOX	12					
GARBAGE BAGS, BOX	1					
FIBER TAPE, ROLLS	6					
5 GAL CUBITAINER	24					
SAW KIT						
STIHL MS460 SAW	1					
FUEL DOMAR	1					
FALLING AXE	1					
40" CHAPS	1					
36" CHAPS	1					
6PK 6.4oz 2 CYCLE MIX	1					
BAR OIL, QTS	2					
SAW CHAIN 84 DRIVER	1					
EAR PLUGS, SET	6					
SAFETY GLASSES	2					
RAG	1					
6" WEDGES	2					
8" WEDGES	5					
SCRENCH	1					
13/64" ROUND FILES	12					
Signature	Date		Issued By			Date

Appendix H: Documentation Routing

PACKET 1 – Time submission while away

CRWB will distribute the following to MIFC (who will forward it to timekeepers):

- CTRs and OF288s
- ROs

PACKET 2 – Closeout / before disbanding crew

CRWB will distribute the following to each crewmember:

- CTRs and OF288s (***STATE cooperators require original signed CTRs***)
- ROs
- Per Diem / Travel Worksheet
- Individual Performance Evaluation

PACKET 3 – Closeout / before disbanding crew

CRWB will distribute the following to MIFC:

- Crew Performance Evaluations
- ROs

PACKET 4 – Closeout / before disbanding crew

CRWB will distribute the following to crew DO:

- Copies of all performance evaluations (individual, crew); crew DO will then redistribute to respective DOs
- RRR Crew Fire Assignment Evaluation (pg. 20)

PACKET 5 – Medical Injury / Treatment / Exposure

CRWB will distribute the following to crew DO:

- CA-1, CA-2
- CA-16
- All pertinent reports: (witness, medic, fire-line supervisor, CRWB)

PACKET 6 – Incident Resupply / Replacement / S# Issuance

CRWB will file and purchase (or forward to the appropriate supervisor for purchase):

- OF-289 *Property Loss / Damage Report* (with approving line/SME/administrator signatures)
- ICS-213 *General Message* (with approving line officer signatures)
- Additional documents about the team/region authorizing the replacement
- *Resource Order / Supply Request* from the dispatch center in charge

Appendix J: Crew Boss Kit

(Adapted from S230 NWCG Student Workbook, non-exhaustive list)

- Proof of incident qualifications (Red Card)
- Position Task Book, NFES 2318
- Fireline Handbook, PMS 410-1, NFES 0065
- Incident Response Pocket Guide, NFES 1077
- National Interagency Mobilization Guide, NFES 2092
- Interagency Incident Business Management Handbook, NFES 2160
- Interagency Standards for Fire and Aviation Operations (Red Book)
- Radiofrequency guide
- Agency directives

Documentation Forms:

- ICS 214, Unit Log, NFES 1337
- ICS 226, Individual Performance Rating, NFES 2074
- SF-261, Crew Time Report, NFES 0891 and/or OF-288 Emergency Firefighter Time Report, NFES 0866
- SF-245, Manifest, Passenger/Cargo, NFES 1289
- Travel log
- Agency-specific forms
- Accident forms

Miscellaneous Items (optional):

- Belt weather kit
- Handheld radio with extra batteries; cloning cable
- Compass and signal mirror
- Global Positioning System (GPS) unit
- Cell phone
- Phone list
- Phone/credit card
- Pocket calendar
- Pocket notepad
- Assorted pens, pencils, highlighters
- Maps and atlas
- Flagging
- Calculator
- Flashlight with extra batteries
- Alarm clock
- Camera
- Binoculars
- Watch
- Fiber tape

Appendix K: Individual Packing List

The following is a suggested packing list. Only items in bold are required. Please consider your specific needs, as space tends to be severely limited on these assignments, and crewmembers are encouraged to pack as lightly as possible. Additional requirements will vary depending on qualifications and roles within the crew; check position requirements to ensure you are fully prepared to perform designated roles. Before receiving an order, please contact the squad boss with any questions or deficiencies.

Personal Bag/On-Person – A bag must be a small bag or pack that can fit under a seat or at your feet in the truck.

- **Red Card**
- **Credit Cards**
- **Travel Card (if available)**
- **Photo ID**
- **Lighter**
- **Incident Response Pocket Guide**
- **Sunglasses/Eye Protection**
- Pen and notepad
- Wallet
- Phone
- Phone Charger
- Cash
- Leatherman
- Chapstick
- Watch
- Tobacco Products (enough for a full assignment)
- Power bank
- Coffee Mug
- Water Bottle
- Headphones
- Hand Sanitizer
- Book

Line Gear/PPE

- **Line pack**
- **Hardhat with chinstrap**
- **8" leather boots with non-slip, Vibram type, heat-resistant soles**
- **Nomex pants**
- **Nomex shirt**
- **Headlamp (AA with extra batteries)**
- **2nd Generation Fire Shelter (Date of Manufacture Jan. 2006 or newer; DOI – preferred, FS – Mandatory)**
- **Handheld radio with extra batteries/rechargeable clamshell**
- **Hearing protection**
- **Compass**
- **Emergency Blanket or Rain Layer**
- **MRE or comparable ration**
- **Canteens – 4 qt. minimum**
- **Clear Eye Protection**
- **Personal First Aid Kit**
- **Fuzees**
- **Flagging**
- **Face and neck shroud**
- **Fiber tape**
- **Personal blister kit**
- **Spork/utensil set**
- **Toilet paper/wet wipes**
- **Sunscreen**
- **Chem light**
- **Spare Batteries**
- **Paracord/550 Cord**
- **Signal Mirror**
- **Spare prescription glasses or contacts**
- **Mill bastard file**
- **Orange Panel/Strobe (if HECM)**
- **Kestrel or Belt Weather Kit (if FFT1)**
- **GPS or Avenza Capable device (if FFT1)**

Red Bag – limit 45lbs

- Sleeping pad
- Sleeping bag
- Lightweight tent
- Toothbrush and toothpaste
- Wet wipes
- Deodorant
- Lotion
- Ziploc Bags
- Sewing kit
- Shoe Goo, Superglue
- Task book (if trainee)
- Shower kit
 - Shower Shoes
 - Packable towel
 - Soap
 - Shampoo
 - Razor
 - Nail trimmers
- Clothing
 - Warm coat/Puffy
 - Socks
 - Underwear
 - Spare Nomex pants
 - Spare Nomex shirt
 - T-shirts (agency /crew shirts preferred)
 - Spare pair of gloves
 - Extra Boot Laces
 - Sweatshirt
 - Baseball style hat
 - Beanie or warm hat
 - Set of civilian clothes
- Medications
 - Gold Bond powder
 - Anti-fungal cream
 - NSAIDs/Tylenol/Aspirin, etc.
 - Prescribed medications (enough for the entire assignment)
 - Allergy medication
 - Supplements/
Vitamin

